

1   Arctos: Community-driven innovations for managing biodiversity  
2   and cultural collections

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39

40 **Abstract**

41

42 Museum collections house millions of objects and associated data records that document  
43 biological and cultural diversity. In recent decades, digitization efforts have greatly increased  
44 accessibility to these data, thereby revolutionizing interdisciplinary studies in evolutionary  
45 biology, biogeography, epidemiology, cultural change, and human-mediated environmental  
46 impacts. Curators and collection managers can make museum data as accessible as possible  
47 to scientists and learners by using a collection management system. However, selecting a  
48 system can be a challenging task. Here, we describe Arctos, a community solution for managing  
49 and accessing collections data for research and education. Specific goals are to: (1) Describe  
50 the core elements of Arctos for a broad audience with respect to the biodiversity informatics  
51 principles that enable high quality research; (2) Highlight the unique aspects of Arctos; (3)  
52 Illustrate Arctos as a model for supporting and enhancing the Digital Extended Specimen; and  
53 (4) Emphasize the role of the Arctos community for improving data discovery and enabling  
54 cross-disciplinary, integrative studies within a sustainable governance model. In addition to  
55 detailing Arctos as both a community of museum professionals and a collection database  
56 platform, we discuss how Arctos achieves its richly annotated data by creating a web of  
57 knowledge with deep connections between catalog records and derived or associated data. We  
58 also highlight the value of Arctos as an educational resource. Finally, we present a financial  
59 model of fiscal sponsorship by a non-profit organization, implemented in 2022, to ensure the  
60 long-term success and sustainability of Arctos. We attribute Arctos' longevity of nearly three  
61 decades to its core development principles of standardization, flexibility, interdisciplinarity, and  
62 connectivity within a nimble development model for addressing novel needs and information  
63 types in response to changing technology, workflows, ethical considerations, and regulations.

## 64 Introduction

65

66 Museum collections are veritable treasure troves of objects and associated data that document  
67 biological and cultural diversity across spatial and temporal scales. In recent decades, national  
68 and global digitization efforts that promote free and open access to those records have  
69 unleashed exciting initiatives in both research and education [1-6]. Furthermore, community  
70 science efforts aimed at digitizing museum data have shown that entire communities can be  
71 engaged in enhancing the scientific value of museum collections [7]. The vast increase in data  
72 available through different platforms has revolutionized interdisciplinary studies in evolutionary  
73 biology, biogeography, epidemiology, cultural change, and human-mediated environmental  
74 impacts [2, 8-10]. Although collections data are increasingly accessible, initiatives for research,  
75 education, and policy benefit the most from carefully curated, high-quality information that  
76 comprehensively assembles and links everything that is known about objects in an extended  
77 network [11-13].

78

79 Collection information management systems range from simple spreadsheets to sophisticated  
80 relational databases. Fortunately, advances in informatics focused on biodiversity and cultural  
81 heritage have enabled broad-scale aggregation of museum data [14] from different sources  
82 through the development of global metadata standards (e.g., Darwin Core, <https://dwc.tdwg.org>;  
83 Dublin Core, <https://dublincore.org>; Getty Vocabularies,  
84 <https://www.getty.edu/research/tools/vocabularies>). Although these efforts have massively  
85 increased the *quantity* of data that are available, the *quality* of data depends strongly on local  
86 controls that standardize and improve the consistency of data *values* [11]. Efforts to standardize  
87 data benefit from community input, especially when diverse disciplines with varying perspectives  
88 are represented [15]. Likewise, FAIR Data Principles for scientific data management and

89 stewardship (Findability, Accessibility, Interoperability, and Reusability [16]) promote discovery  
90 and use of data through transparency, reproducibility, and reusability.

91

92 Museum curators and collection managers are faced with a bewildering number of challenges  
93 and choices when considering collections digitization, management, and data access. Although  
94 collections data are increasingly available online, not all collection management systems have  
95 the advanced infrastructure needed to integrate diverse data sets, broaden the scope of  
96 accessible data as new technologies become available, and examine complex interactions and  
97 processes [17]. Here, we describe Arctos (<https://arctosdb.org>), a community solution for  
98 managing and accessing collections data for research and education. Specific goals to: (1)  
99 Describe the core elements of Arctos for a broad audience with respect to the biodiversity  
100 informatics principles that enable high quality research; (2) Highlight the unique aspects of  
101 Arctos; (3) Illustrate Arctos as a model for supporting and enhancing the Digital Extended  
102 Specimen [12, 18]; and (4) Emphasize the role of the Arctos community for improving data  
103 discovery and enabling cross-disciplinary, integrative studies within a sustainable governance  
104 model.

## 105 A brief history of Arctos

106

107 The foundation of Arctos was set in 1996 when the Museum of Vertebrate Zoology (MVZ) at the  
108 University of California Berkeley developed an information management model for its collections  
109 (“MVZ Database Model”, [19]). This model was unique at the time in its ability to integrate and  
110 manage data from diverse collection types in a single environment, to relate cataloged objects  
111 across different collections, and to track and promote access to researchers and educators. The  
112 model was implemented as a web-based system and renamed Arctos in 1999 at the University  
113 of Alaska Museum (UAM) as part of the Arctic Archival Observatory (National Science

114 Foundation grant DEB-9981915). The University of New Mexico Museum of Southwestern  
115 Biology (MSB) and the MVZ began using this Arctos platform in 2003 and 2008, respectively. In  
116 2009, a separate installation of Arctos that eventually became MCZBase was established at the  
117 Museum of Comparative Zoology, Harvard University, as a centralized repository for its  
118 collections data. The Texas Advanced Computing Center (TACC) began working with Arctos in  
119 2008, first to host media and later to host and provide database support and security for the  
120 entire shared system.

121

122 Arctos has averaged ~8-9% annual increase in collection records since its inception over 20  
123 years ago (Fig 1A). Records served by Arctos are globally distributed (Fig 1B), and growth has  
124 been concomitant with diversification in the types of data served. Initially developed for  
125 vertebrate collections, the University of Alaska Museum became the first institution to add object  
126 records from cultural collections in 2014. Arctos now serves rich data across a spectrum of  
127 collections beyond vertebrates including archaeology, archives, art, botany, entomology,  
128 ethnology, geosciences, history, invertebrate zoology, meteoritics, parasitology, paleontology,  
129 teaching, and zooarchaeology. This breadth of data types, along with the accompanying  
130 expertise of curators who use Arctos for data management, fosters cross-disciplinary  
131 discussions and promotes scientific collaboration and integration.

132

133 **Fig 1. Growth and geographic distribution of Arctos records.**

134 (A) Growth of data in the Arctos Consortium showing total number of cataloged records by year  
135 (1999 through July 2023). Arctos has grown from ~614K records in 1999 to ~5 million records in  
136 2023. (B) Global map of georeferenced localities in Arctos per 100 km<sup>2</sup> grid, showing 777,380  
137 spatially distinct localities for over 4 million georeferenced records worldwide with  
138 concentrations in North America and Alaska.

139

140 Core features of Arctos

141  
142 Arctos is a community of museum curators, collection managers, researchers, and informatics  
143 professionals as well as a database platform for cutting-edge collection management. As such,  
144 it provides a full suite of features for governing, hosting, managing, and connecting collection  
145 object data, people, transactions, and other information relevant to collections-based research  
146 and education. Arctos is implemented in the relational database PostGRESQL/PostGIS  
147 controlled by a Virtual Private Database (VPD, [20]) with a Lucee-based web interface, which  
148 allows each collection to manage their data independently. Core versions of its software are  
149 released under the open-source license Apache 2.0. (<https://github.com/ArctosDB>).

150

151 As a collection management platform and data portal, Arctos provides a comprehensive solution  
152 for managing biological, educational, and cultural collections of all sizes (Fig 2) for museums,  
153 universities, state and federal agencies, and field stations. In addition, it functions as its own  
154 data aggregator and publisher with dynamic (non-static) object-based data housed in multiple  
155 collections and institutions. Because it is a hosted and entirely web-based service, individual  
156 collections do not need to spend time or financial resources installing or updating software,  
157 maintaining servers, responding to security threats, or coordinating backups. Furthermore, the  
158 centralized packaging and publishing of records to external data aggregators (e.g., VertNet,  
159 [14]; Global Biodiversity Information Facility [GBIF, 21]) frees collection staff from handling this  
160 often-cumbersome process. Arctos is supported through a combination of subscription-based  
161 fees, external grants, donations, and in-kind support in the form of personnel subsidized by its  
162 members. Subscriptions are on a sliding scale based on collection size and ability to pay, and  
163 fee waivers are granted to a small number of collections that lack funding support. The Arctos  
164 software development model of “release early, release often” means that it responds quickly as

165 research or collection management needs arise within the consortium. Furthermore, the data  
166 model can accommodate a wide variety of data types and values as new collections are added.

167

168 **Fig 2. Snapshot of Arctos Collection Management System statistics.**

169 Arctos Collection Management System statistics across all collections as of 1 July 2023.

170

171 The flexibility of Arctos, combined with its focus on displaying all that is known about a collection  
172 object through its integrated data ecosystem, provides a rich platform for scientific and cultural  
173 discovery. Its feature-rich components can be categorized into four core areas (Table 1) that are  
174 described more fully below: (1) Community; (2) Records; (3) Tools; (4) Connectivity.

175

176 **Table 1. Summary of the core elements of Arctos.**

Community	<ul style="list-style-type: none"><li>• Active forum for community discussion of needs and priorities</li><li>• Advisory Committee (Board of Directors) with fiduciary and strategic oversight</li><li>• Collaborative training, documentation, and proposals</li><li>• Executive Officers who oversee daily operations</li><li>• Members Council of collection representatives guiding development</li><li>• Monthly meetings to discuss issues and community needs</li><li>• Network of diverse expertise in managing different types of collections</li><li>• Peer mentorship for new and existing collections</li><li>• Shared vocabularies and authorities to improve data consistency and retrieval</li></ul>
Records	<ul style="list-style-type: none"><li>• Archives</li><li>• Artwork</li><li>• Cultural objects</li><li>• Biological specimens</li><li>• Earth science and paleontological materials</li><li>• Environmental samples</li><li>• Genetic and genomic resources</li><li>• Meteorites</li><li>• Microbiological samples</li><li>• Observational occurrences</li><li>• Physical and digital media</li></ul>

Tools	<ul style="list-style-type: none"><li>• Automated reminders and data-quality checks</li><li>• Batch edits and updates of existing records</li><li>• Collection level control over data management, permissions, access</li><li>• Creation and management of projects, publications, and citations</li><li>• Data entry and bulkloading of new records</li><li>• Data migration and cleaning services</li><li>• Export of records in standards-compliant formats</li><li>• Generation of labels, reports, and invoices</li><li>• Internal statistics and data quality notifications</li><li>• Management of information about people and organizations</li><li>• Management of transactions (acquisitions, loans, borrows, permits)</li><li>• Object tracking and machine-readable labels integrated with catalog records</li><li>• Semi-automated georeferencing, reverse geocoding, and mapping</li></ul>
Connectivity	<ul style="list-style-type: none"><li>• Agents and organizations</li><li>• Biological and cultural interactions</li><li>• Data publishers and aggregators</li><li>• Digital Object Identifiers</li><li>• External data repositories</li><li>• Project management platforms</li><li>• Taxonomic resources</li></ul>

177

178 **Community**

179

180

181 The Arctos community is a collaborative, self-governing consortium of collection professionals,  
182 information experts, researchers, and educators from diverse disciplines and institutions. As a  
183 community, Arctos' priority is to make research-grade collection data openly accessible and  
184 richly networked for multidisciplinary research and public understanding of natural and cultural  
185 history. It also serves as a repository and public portal for curated data associated with  
186 specimens under federal ownership (e.g., those collected on lands administered by agencies  
187 such as the U.S. National Park Service and Bureau of Land Management, among others), and  
188 supports or enhances the mission of government agencies at all levels. Community members  
189 share in the governance, policy writing, maintenance, and development of Arctos as a collection  
190 management platform and data portal (<https://arctos.database.museum>). In addition to sharing  
191 knowledge and expertise, participants form a network of peers that are available to mentor new

192 and existing collection representatives, create training modules (e.g., tutorials,  
193 <https://arctosdb.org/learn/tutorial-blitz>; webinars, <https://arctosdb.org/learn/webinars>;  
194 documentation, <https://handbook.arctosdb.org>), and discuss development needs and priorities.  
195 A shared data environment compels Arctos users to collectively manage controlled vocabularies  
196 across different nodes of the database (e.g., geography, taxonomy, agents, preparations,  
197 attributes) to promote data standardization and discovery. Consequently, proposed vocabulary  
198 or changes to the functionality of Arctos undergo a community decision-making process,  
199 ensuring that database developments are guided by Arctos users and reflect community needs.  
200 By integrating datasets across biological, geological, and cultural collections, Arctos brings  
201 together varied perspectives and data types that lead to innovative, integrative, and broadly  
202 beneficial new features and capabilities.

203  
204 In the collaborative community model, all Arctos collections, regardless of size, are able to  
205 actively participate in development priorities and are given equal access to mentors, decision  
206 processes, programming aid, community discussion boards, and resources. Learning how to  
207 use and contribute to Arctos is a collaborative process which includes regular dialogue among  
208 data managers and users. This is especially beneficial to personnel who are less experienced or  
209 are interested in growing their knowledge of scientific tools for collection management. Although  
210 consensus-building presents its own challenges, the Arctos model encourages community-  
211 based solutions, workflow efficiencies, and data quality improvements, thereby advancing best  
212 practices in collection data management and data fitness for use [11, 22].

213  
214 Arctos governance consists of an Advisory Committee and a Working Group composed of  
215 volunteer officers, institutional members, technical staff, and subcommittees focused on  
216 particular database functions (Fig 3). Regular meetings and online communications through  
217 GitHub enable the community to discuss specific issues, address questions or concerns, and

218 resolve problems. Community discussion often focuses on Arctos data that are shared among  
219 all collections (e.g., taxonomy, geography, preparations, people, and organizations). Because  
220 data standardization is a core tenet of Arctos, database features and enhancements are forged  
221 from input and discussion among Arctos users. New features requested by one collection and  
222 approved by the community result in a benefit to the community as a whole. Thus, Arctos can  
223 be highly responsive to emerging innovations and community needs.

224

225 **Fig 3. Arctos Consortium organization chart.**

226 The Arctos Working Group drives development priorities, responds to issues, engages in  
227 outreach, and produces documentation, among other activities. Strategic and financial planning  
228 are overseen jointly by the Arctos Advisory Committee and Arctos Officers. Committees within  
229 the Working Group focus on specific issues identified by the Arctos community and meet  
230 regularly or ad hoc depending on need (see <https://arctosdb.org/contacts> for details on all  
231 Arctos committees).

232

233 Shared data lead to positive benefits in efficiencies and data quality improvements. For  
234 example, locality georeferences created by one collection are available to other collection  
235 records from the same place, forming a gazetteer of vetted data and reducing redundant staff  
236 effort (Fig 4). As a case study, the MVZ acquired an orphaned bird collection in 2005 and was  
237 able to match over 60% of the records with georeferenced localities already in Arctos. Beyond  
238 gained efficiencies, data collated across Arctos institutions enable novel discoveries about  
239 people, organizations, and other parties (e.g., businesses, societies, museums, zoos, and  
240 government agencies, all of which are included as ‘agents’ in the database) and their  
241 contributions within and beyond Arctos (Fig 5). Biographical and statistical information in Arctos  
242 produces a holistic view of an individual’s career-long activities across institutions rather than  
243 partitioning that information by institution. It also provides opportunities to discover that names

244 associated with different collections are indeed the same person, thus allowing for reconciliation  
245 of name variants and corroboration of low-resolution identities while making the data richer and  
246 more complete. Finally, the ability to store and share biographical information about agents  
247 across collections is an important feature of Arctos, especially for cultural and archival records.

248

249 **Fig 4. Example of how localities and associated georeferences may be shared in Arctos.**

250 Data managers can choose to apply georeferences for a specific locality (e.g., Locality 2) to  
251 their own cataloged records that may be from the same descriptive place (e.g., Locality 1) but  
252 are lacking coordinates and associated metadata.

253

254 **Fig 5. Synopsis of agent activity summary in Arctos.**

255 Arctos provides a holistic view of research and curatorial contributions by people, organizations,  
256 and institutions (i.e., “agent activity”) to facilitate data relationships, attribution, and assessment  
257 metrics. Dynamic links associate agents with related agents (e.g., academic lineages, family  
258 members), external resources (wikidata, ORCID), collection activities (objects collected,  
259 prepared, or identified), curatorial work (transactions, edits, georeferences), and projects and  
260 products (publications, media, grants, expeditions).

261 **Records**

262

263

264 Arctos serves records on over five million specimens, objects, and observations (biological,  
265 archival, cultural, geological, and meteorological) curated by participating collections and  
266 institutions. The shared database environment allows curators to manage records that cross  
267 disciplines (Fig 6), such as objects with both biological and cultural materials or significance,  
268 artworks made of iron that intersect with geology, or fossils with mineral taxonomy. Collections  
269 can add a mixture of scientific names and/or associated taxa to the identifications of their

270 objects, thus allowing the records to be useful for ethnographic, geologic, and biodiversity  
271 research.

272

273 **Fig 6. Example of an Arctos record that cross-links cultural and biological records.**

274 Arctos record from the University of Alaska Museum Ethnology and History Collection  
275 (<https://arctos.database.museum/guid/UAM:EH:UA91-014-0001>) showcasing a cultural object  
276 composed of biological materials that are cross-linked to biological records in Arctos.

277

278 Nearly one million media records (e.g., still images, sound recordings, video files) enrich the  
279 data in Arctos. Media may showcase objects and specimens before and after preservation [23-  
280 24] or function as a voucher for non-specimen observations. In addition, they can be key to  
281 increasing access to rare or fragile collection objects that are not typically loaned, such as eggs  
282 and nests [25-26], type specimens [27], and objects that are no longer available [28-29].  
283 Increasingly, specimens are being used in high-resolution photogrammetry and three-  
284 dimensional scanning projects [30-32] that can be linked directly to the Arctos record. Finally,  
285 Arctos media that are linked to collecting events add value by documenting field work,  
286 landscapes, habitats, and people.

287 **Tools**

288  
289 Collection management tools are the nuts and bolts of Arctos functionality, and are used for  
290 basic data entry, editing, and searching as well as to improve data quality and increase  
291 discoverability. Arctos reports generate transaction invoices, collection ledgers, and dry or wet  
292 labels. Different tools find duplicate agents, gaps in catalog numbers, records without parts,  
293 unreciprocated relationships between two cataloged items, and records that potentially  
294 correspond to GenBank (National Center for Biotechnology, NCBI) accessions but need

295 verification and linking, among other data quality issues. Collection contacts may receive  
296 specific reminders with notifications about loans that are due or permits that are expiring.  
297 Statistics generated across all of Arctos, or filtered by collection, provide summaries of specific  
298 data such as numbers of cataloged items, localities, georeferenced localities, collecting events,  
299 agents, media, publications, GenBank links, and specimen relationships.

300

301 Access to different tools depends on a user's training and role. For example, students and  
302 volunteers may be given access to enter data for a specific collection by choosing values from  
303 existing controlled vocabularies but may not create new taxonomies, higher geography, or  
304 names of people and organizations. The addition of new values to controlled vocabularies is  
305 limited to collection curators or focused Arctos committees. This hierarchy of permissions limits  
306 misspellings and duplication of values (e.g., the same person entered multiple ways), ensures  
307 that entries are verified (e.g., a country, state, or county is valid), and compels consistent values  
308 for certain fields (e.g., sex, preparations). Ultimately, the focus on standardizing data *values*  
309 leads to higher data quality [11] and increases discoverability for researchers and educators  
310 using specific criteria.

311

312 Below we describe how tools for the following core functions operate in Arctos: data entry and  
313 encumbrances; taxonomy and identifications; transactions; object tracking; and spatial data  
314 quality.

315 Data entry and encumbrances

316

317 New records are entered individually or through a variety of batch tools, validated by Arctos  
318 through a series of data checks and accepted by curators prior to data loading. Arctos also has  
319 implemented workflows to capture data in batches from digitized collection objects such as  
320 herbarium sheet labels. Once the data are added, they are immediately accessible online

321 unless a curator chooses to encumber (i.e., restrict access to) those records. Encumbrances  
322 may protect sensitive data such as sacred cultural information, collecting locations for fossils or  
323 endangered species, and archaeological resources. The Arctos community has developed  
324 guidelines for data redaction measures as required by paleontological and cultural collections to  
325 meet U.S. federal and private land regulations (e.g., Paleontological Resources Preservation  
326 Act of 2009, 16 U.S.C. § 470aaa 1-11; National Historic Preservation Act of 1966, Public Law  
327 89-665; 54 U.S.C. 300101 *et seq*; and Archaeological Resources Protection Act of 1979, 16  
328 U.S.C. 470aa-470mm; Public Law 96-95 and amendments). Likewise, encumbrances restrict  
329 usage of collection objects and data according to permit conditions and material transfer  
330 agreements (e.g. Nagoya Protocol [33]).

331 Taxonomy and identifications

332

333 Identifications within Arctos are treated separately from taxonomy, both during data entry and  
334 editing. Taxonomy refers to formal classification systems including cultural lexicons, and Arctos  
335 harvests data from external web services (e.g., Global Names Architecture,  
336 <https://globalnames.org>) while allowing for customized taxonomies. This provides both data  
337 quality control and the flexibility of collections to choose and modify their own taxonomy.  
338 Collection staff then apply those names to collection objects through a flexible identification  
339 module that allows for vernacular, regional, and Indigenous names, taxonomic uncertainties,  
340 biological realities (e.g., hybrids, intergrades, new species with temporary designations),  
341 multiple identifications, non-hierarchical identifications, and nomenclature from geological,  
342 archival, art, and cultural collections. For example, a hybrid specimen is identified by selecting  
343 two parental names from the Arctos taxonomy table, and a parka made of furs from different  
344 species is identified by multiple taxonomic names that comprise the components (e.g., parka,  
345 *Bos taurus*, *Rangifer tarandus*, *Canis lupus*, *Gulo gulo*; Fig 6). This can also be applied to egg

346 sets with nest parasites, which are identified by the taxonomic name of both the host and the  
347 parasite (e.g., *Melospiza melodia* and *Molothrus ater*,  
348 <https://arctos.database.museum/guid/MVZ.Egg:609>). Importantly, Arctos records the history of  
349 all changes to identifications; when new identifications and associated metadata (e.g.,  
350 determiner, date, basis of determination) are added, old but invalid (i.e., erroneous or  
351 synonymous) identifications are retained and remain searchable. Arctos also allows batch  
352 identification updates, critical for management of entomology as well as other collections.

353 Transactions

354

355 Transactions include accessions, loans (outgoing collection material), borrows (incoming  
356 material from another collection), and permits, all of which are managed in Arctos. Accessions,  
357 loans, and borrows are collection-specific, with options for formatting transaction numbers  
358 depending on in-house curatorial practices. Permit metadata, on the other hand, are shared  
359 among collections and can be linked to accessions, loans, and borrows (the permits themselves  
360 are private unless a collection chooses otherwise). This facilitates the management of permits,  
361 material transfer agreements, memoranda of understanding, and other documentation for  
362 compliance with state, federal, and international (e.g., CITES, Nagoya) regulations [33]. It also  
363 allows specimens or objects acquired by one collection under its permit(s) to be accessioned  
364 into a different collection using the same permit(s). Likewise, loans sent by different collections  
365 can use the same institutional permit. In addition to capturing basic information about the  
366 transaction (i.e., persons and/or agencies involved, date, transaction number, nature and  
367 amount of material, remarks), transactions can be linked to media such as images or  
368 documents (including spreadsheets) that provide supporting information. Arctos also tracks the  
369 use of data *about* objects (e.g., metadata or media) through transactions such as data loans  
370 and media loans; users may request data records or object photographs rather than objects per

371 se, allowing more comprehensive documentation about how records, information, and  
372 associated elements are being used.

373 Projects and publications

374

375 A special feature of Arctos is the ability to link transactions to thematic web pages called  
376 “Projects” that summarize the contributions and use of cataloged records for activities, studies,  
377 or uses (e.g., field trips, digitization initiatives, traveling exhibitions, collections on state or  
378 federal lands). Projects also are used to document biosampling contributions by Indigenous  
379 communities for resource policy and decision-making as well as to highlight cultural object  
380 acquisitions, displays, and practices. Publications and media resulting from these activities are  
381 easily added to the project page. Further, publications may be cross-referenced to digital object  
382 identifiers (DOIs) and cataloged records may be added as citations, directly showing usage of  
383 individual records within or across collections. Thus, projects serve as the central hub that link  
384 all related data in Arctos to showcase the impact of collections by highlighting how researchers,  
385 educators, organizations, and others are using the platform for discipline-specific or  
386 interdisciplinary goals (Fig 7; examples in Table 2). Projects are automatically related to other  
387 projects based on shared objects, which enables deep-tracking of a collections’ utility and  
388 products through time. They serve as a convenient hub for agencies, funders, and users to  
389 access up-to-date records associated with specific activities.

390

391 **Fig 7. Synopsis of the Beringian Coevolution Project in Arctos.**

392 The Beringian Coevolution Project (<https://arctos.database.museum/project/51>) showcases  
393 primary source data and collated products. The project included 28,941 cataloged records  
394 representing co-examined boreal mammals and associated parasites from two museums and  
395 resulted in 8 media objects, 216 publications citing 8,561 specimens, and a dynamic web of 153

396 related projects that either contributed records used by this project or that used specimens from  
397 this project to generate additional research outputs (293 subsequent publications with 69,087  
398 citations).

399

400 **Table 2. Examples of projects in Arctos that target different users.**

401 Arctos project IDs have the base URL <https://arctos.database.museum/project/> (e.g.,  
402 <https://arctos.database.museum/project/10000850>).

403

Topic	Arctos Project ID	Target User(s)
Alaskan Insect Pollinators	<a href="#">10000850</a>	Alaska Department of Fish and Game, Researchers, National Science Foundation
Alaskan Plant Survey	<a href="#">1000054</a>	National Park Service
Albuquerque BioPark & Museum of Southwestern Biology Specimen Repository Agreement	<a href="#">10002948</a>	Researchers, Zoos
Art and Ethnology Collections purchased with funds from Rasmuson Foundation	<a href="#">10003033</a>	Artists, Funder
Art Work Inspired by Life	<a href="#">10002855</a>	Artists
Beringian Mammal and Parasite Coevolution	<a href="#">51</a> (also see Fig. 9)	Researchers, National Science Foundation

Center for Disease Control Hantavirus Survey in National Parks	<a href="#">10002373</a>	U.S. Center for Disease Control, Epidemiologists, Researchers, National Park Service
Educational Collaboration between Art and Biology	<a href="#">10003671</a>	Students
Support for Ornithology and Herpetology Collections	<a href="#">10003135</a>	National Science Foundation
Mexican Wolf Recovery Program	<a href="#">1000071</a>	U. S. Fish and Wildlife Service, Conservation Groups
Resurvey of Vertebrate Communities in California	<a href="#">10000047</a>	Researchers, Agencies, National Science Foundation
Seal Specimens Hunted by Native Americans in Alaska	<a href="#">15</a>	Alaska Native Harbor Seal Commission
Greenwood Wildlife Rehabilitation Center Salvaged Vertebrates	<a href="#">10004199</a>	Agencies/governments (city, county, state, etc.), Researchers

404

405

406 Object tracking

407

408

409 Object tracking in Arctos acts as an independent module linked via barcodes to the catalog

410 record and provides the capacity to track materials from collection and accession through

411 cataloging, storage, and loans. For example, genetic resource collections can be organized in a

412 hierarchy that associates barcoded cryovials with specific positions in barcoded boxes, racks,

413    freezers, and rooms within buildings (e.g., nested “containers”; Fig 8). Similarly, barcodes are  
414    used to track the locations of dry specimens in cabinets or fluid-preserved specimens in jars on  
415    shelves. Arctos can accommodate different types of scannable codes (e.g., a true barcode) or  
416    non-scannable codes (e.g., cabinet numbers printed on labels) that are captured through the  
417    container module, and these can be applied to both cataloged and non-cataloged (in process)  
418    items. In addition to tracking the location of collection objects, container environments (e.g.,  
419    relative humidity, temperature, ethanol concentration, Integrated Pest Management check) and  
420    their history can be tracked to better monitor collections and document changes over time.  
421    Containers in Arctos are broadly applicable to a variety of curatorial functions, including  
422    management of accessions and loans, collection inventories and moves, conservation and  
423    preservation of collection objects, and Integrated Pest Management practices.

424

425    **Fig 8. Schematic showing hierarchical object tracking of tissues in Arctos.**

426    In this example, the hierarchy shows where an institutional collection freezer is located and the  
427    nested position of a cryogenic vial within a box in that freezer.

428    Spatial data quality

429

430    Geography in Arctos adds critical value to records as fundamental metadata and as a measure  
431    of data quality. Adding spatial data allows records to be correlated with environmental and  
432    geographic data, thus ensuring their usefulness beyond Arctos [34-36]. Over 75% of the more  
433    than 850,000 localities in Arctos have associated georeferences that are available to Arctos  
434    users and global data aggregators. Localities are shared among all collections in Arctos, which  
435    brings advantages (Fig 4). For example, diverse taxa from the same expedition (e.g., snails,  
436    fish, and salamanders collected in the same pond) or collected at different times from the same

437 location can share the same locality in Arctos. This saves georeferencing effort, ensures data  
438 consistency, improves discoverability, and stimulates cross-disciplinary integration.

439

440 With an emphasis on spatial accessibility and quality, Arctos has a suite of tools for mapping  
441 and describing spatial locations of collection objects. A plug-in for GeoLocate (<https://geolocate.org>) facilitates semi-automated georeferencing while BerkeleyMapper

442 (<https://berkeleymapper.berkeley.edu>) provides data visualization and spatial exploration tools.

443 Arctos also uses Google Maps web services for automated data-quality checking, whereby  
444 reverse geocoding verifies if coordinates are in the correct higher geography (i.e., continent,  
445 country, state/province, county). Higher geographies are defined with polygons, and countries  
446 follow a spatially explicit authority (Database of Global Administrative Areas, <https://gadm.org>)  
447 which uses ISO standards (International Organization for Standards, <https://iso.org>). Polygons  
448 are not limited to higher geography but can be used to describe an object's locality instead of  
449 point coordinates. Finally, locality attributes add descriptive terms to a place (see  
450 <https://handbook.arctosdb.org/documentation/geology.html>), and localities can be verified and  
451 locked once checked by collectors or curators to preserve data integrity.

## 453 **Connectivity**

454

455 Arctos prizes connectivity, in which everything that is known about an object and its  
456 relationships, interactions, or derivatives can be displayed or made accessible. For this reason,  
457 Arctos integrates with a growing list of external data repositories and services (Table 3) that add  
458 value to its data records. This core feature makes Arctos a uniquely rich center of collection-  
459 related data and tools for the exploration and visualization of biological, geological, and cultural  
460 diversity in novel ways. For example, Arctos can integrate with any resolvable identifier, and  
461 was the first collection management system to develop reciprocal, dynamic connections

462 between specimen records and genetic data in GenBank. Dynamic linkages from GenBank  
463 back to the Arctos record are created when submissions to NCBI involve referencing the  
464 specimen voucher in the NCBI “specimen\_voucher” field using three-part “Darwin Core Triplets”  
465 (institution:collection:catalog number). As of July 2023, over 37,600 Arctos records are linked to  
466 associated data in GenBank.

467

468 **Table 3. Arctos connections with external repositories, authorities, and databases.**

469 Links to these sites add value and relevance for collection transactions, curation, and record  
470 management for both natural and cultural history collections. Some connections are reciprocal  
471 while others integrate values from an authority. Connections may be made through web  
472 services automatically or updated manually.

473

Category	Data Service or Repository	URL
Taxonomy & Legal Status	Global Names Architecture Hey's Mineral Index Integrated Taxonomic Information System Nickel-Strunz Mineral Classification Species+ World Register of Marine Species Nomenclature 4.0 Getty Art & Architecture Thesaurus	<a href="https://globalnames.org">https://globalnames.org</a> <a href="https://www.mindat.org/cim.php">https://www.mindat.org/cim.php</a> <a href="https://www.itis.gov">https://www.itis.gov</a> <a href="http://webmineral.com/strunz.shtml">http://webmineral.com/strunz.shtml</a> <a href="https://www.speciesplus.net">https://www.speciesplus.net</a> <a href="https://www.marinespecies.org">https://www.marinespecies.org</a> <a href="https://www.nomenclature.info">https://www.nomenclature.info</a> <a href="https://collectionstrust.org.uk">https://collectionstrust.org.uk</a>
People & Publications	Bionomia Crossref ORCID	<a href="https://bionomia.net">https://bionomia.net</a> <a href="https://www.crossref.org">https://www.crossref.org</a> <a href="https://orcid.org">https://orcid.org</a>

	Library of Congress PubMED Wikidata	<a href="https://loc.gov">https://loc.gov</a> <a href="https://pubmed.ncbi.nlm.nih.gov">https://pubmed.ncbi.nlm.nih.gov</a> <a href="https://www.wikidata.org">https://www.wikidata.org</a>
Data Repositories	Barcode of Life Data Systems BugGuide CalPhotos Dryad GenBank iNaturalist IsoBank MorphoSource National Center for Biotechnology Information Sketchfab Wikipedia	<a href="https://boldsystems.org">https://boldsystems.org</a> <a href="http://bugguide.net">http://bugguide.net</a> <a href="https://calphotos.berkeley.edu">https://calphotos.berkeley.edu</a> <a href="https://datadryad.org">https://datadryad.org</a> <a href="https://ncbi.nlm.nih.gov/genbank">https://ncbi.nlm.nih.gov/genbank</a> <a href="http://inaturalist.org">http://inaturalist.org</a> <a href="https://isobank.org">https://isobank.org</a> <a href="https://www.morphosource.org">https://www.morphosource.org</a> <a href="https://www.ncbi.nlm.nih.gov">https://www.ncbi.nlm.nih.gov</a> <a href="https://sketchfab.com">https://sketchfab.com</a> <a href="https://en.wikipedia.org">https://en.wikipedia.org</a>
Data Aggregators	Biodiversity Information Serving Our Nation Consortium of Pacific Northwest Herbaria Global Biodiversity Information Facility Global Genome Biodiversity Network Integrated Digitized Biocollections VertNet SCAN Portal SEINet Portal	<a href="https://bison.usgs.gov">https://bison.usgs.gov</a> <a href="https://pnwherbaria.org">https://pnwherbaria.org</a> <a href="https://www.gbif.org">https://www.gbif.org</a> <a href="https://wiki.ggbn.org">https://wiki.ggbn.org</a> <a href="https://www.idigbio.org">https://www.idigbio.org</a> <a href="https://vertnet.org">https://vertnet.org</a> <a href="https://scan-bugs.org">https://scan-bugs.org</a> <a href="https://swbiodiversity.org/seinet/">https://swbiodiversity.org/seinet/</a> <a href="https://vilda.alaska.edu/">https://vilda.alaska.edu/</a>

	Alaska's Digital Archives	
Interactions	Global Biotic Interactions (GloBI)	<a href="https://www.globalbioticinteractions.org">https://www.globalbioticinteractions.org</a>

474

475 A model for the multidimensional Digital Extended Specimen

476

477 Connectivity is a core principle of the Digital Extended Specimen network, which promotes  
478 interdisciplinary research into functional traits [37] and biological interactions [38], provides a  
479 critical foundation for global conservation efforts [38], and reflects the role that “next-generation  
480 collections” [17] play in advancing science and society. From its inception, Arctos as a data  
481 platform has been built on the “extended specimen network” concept - that is, linking physical  
482 objects to all of their derived data (especially web-accessible digital assets) and to third-party  
483 repositories for increased accessibility and discoverability [13, 18, 39].

484

485 Arctos achieves its richly annotated data by creating a web of knowledge with deep connections  
486 between catalog records and derived or associated data, and by using reliable published  
487 resources for globally shared information. Here we illustrate how the extended specimen in  
488 Arctos can become multidimensional (Fig 9). An Alpine Chipmunk (*Tamias amoenus*) was  
489 collected with a pinworm parasite (*Rauschtingeria eutamiae*) in Inyo County, California, in 2010,  
490 and the two specimens are accessioned in the Museum of Vertebrate Zoology  
491 (<https://arctos.database.museum/guid/MVZ:Mamm:225308>) and Museum of Southwestern  
492 Biology (<http://arctos.database.museum/guid/MSB:Para:27057>), respectively. Each specimen has  
493 its own extended data network with URL-based links to GenBank sequences, media, and a  
494 shared georeferenced collecting event. Within Arctos, the extended specimen networks are  
495 multiplied by several inter-collection connections: (1) the two specimens are explicitly related to  
496 each other with a biotic interaction of host and parasite, and these relationships are harvested

497 by the Global Biotic Interactions platform [40]; (2) they were cited in publications [41, 42] shared  
498 across collections; and (3) they share a collecting event with other specimens that may be  
499 important to ecological studies of parasites. Lastly, the chipmunk was collected as part of a  
500 state-wide effort to resurvey California biodiversity (Arctos project  
501 <https://arctos.database.museum/project/10000244>), placing occurrences for both the mammal  
502 and its associated parasite in a research context.

503

504 **Fig 9. Multidimensional extended specimens in Arctos.**

505 Records in Arctos include multidimensional extended specimens that share primary, secondary,  
506 and tertiary components and are directly related to each other. The example shown here  
507 includes a chipmunk (MVZ:Mamm:225308) and its parasite (MSB:Para:27057) that were  
508 collected and accessioned at separate Arctos institutions. They share host-parasite biotic  
509 interactions, the same collecting event, and primary source material such as field notes. Any  
510 updates to host or parasite metadata (e.g., identification, locality, date) are reflected and  
511 searchable in both records across institutions. Together, the chipmunk and parasite were used  
512 in graduate student research producing at least two publications and two dissertations that cited  
513 569 specimens from four Arctos collections. The host is linked to one genomic sequence  
514 deposited at the National Center for Biotechnology Information (NCBI) Sequence Read Archive  
515 (SRA), and the parasite is linked dynamically to three GenBank sequences at NCBI. In addition,  
516 the chipmunk was one of 10,987 vertebrate specimens and observations collected in the  
517 southern Sierra Nevada as part of the Grinnell Resurvey Project [41], which resulted in 19 more  
518 publications and 2,215 citations in Arctos.

519 The Arctos Entity

520

521 The premise of the Digital Extended Specimen revolves around an individual specimen or object  
522 with a single collecting event and links to its derivatives such as gene sequences, CT scans,  
523 isotope data, and media (Fig 9). However, the reality of many collections may be more  
524 complicated. An individual specimen may be split or composed of separate components, each  
525 of which may have different collecting events, preparators, preservation types, and other  
526 metadata. Arctos community discussion on how to address this challenge led to the creation of  
527 a network-wide “Entity” collection that acts to combine multiple component records sharing the  
528 same organism, object, or event ID into a single dashboard with a unique, shareable URL (Fig  
529 10). These components are linked from the Arctos entity record to their own respective record  
530 via individual URLs.

531

532 For example, one entity record (<https://arctos.database.museum/guid/Arctos:Entity:16>) links the  
533 cataloged blood sample of a Golden Eagle (*Aquila chrysaetos*) chick banded at its nest in 2014  
534 (MVZ:Bird:193216) with data from a radio transmitter device that tracked the individual’s last  
535 known location to Mexico in 2017; that observation was cataloged in Arctos as  
536 MVZOBS:Bird:4792. Here, the coordinates for the original sampling locality are encumbered to  
537 protect the eagle nest. In another example  
538 (<https://arctos.database.museum/guid/Arctos:Entity:134>), a single endangered Mexican wolf  
539 (*Canis lupus baileyi*) was monitored through a federal conservation program with regular blood  
540 sampling at different places and times (e.g., MSB:Mamm:341613, MSB:Mamm:231704). Once  
541 moribund, the entire specimen was preserved and cataloged as MSB:Mamm:341614. Both  
542 examples illustrate how the Entity record functions to compile and unite multiple related  
543 occurrences or records of a single organism or collection object under one persistent identifier  
544 (Arctos base URL combined with the Darwin Core Triplet for the Entity record). The Entity  
545 identifier is passed to biodiversity data publishers via the Darwin Core organismID field, thus  
546 allowing aggregator portals and users to resolve these different records as the same individual.

547 The flexibility of this model allows additional samples and observations to be continually linked  
548 to their Arctos Entity record as more data are collected.

549

550 **Fig 10. Example of the Arctos Entity model.**

551 The Arctos Entity model links diverse records to a single unifying record for increased  
552 discoverability. Here, Record A is a bird observation with an associated blood sample, Record B  
553 is a second observation of the same individual with associated radio telemetry data, Record C is  
554 the vouchered specimen, and Records D and E are endoparasites and ectoparasites,  
555 respectively, taken from the specimen.

556 **An educational resource**

557

558 From its beginnings, Arctos has spearheaded collection-based inquiries for undergraduate  
559 education because of its web accessibility and richly linked data [3]. Students interested in  
560 biodiversity, evolutionary dynamics, spatiotemporal variation, cultural heritage, responses to  
561 anthropogenic change, and other topics have access to an array of data and tools that can  
562 initiate and answer interdisciplinary questions. This is exemplified by educational platforms  
563 where Arctos-based modules are posted for open-access class exercises (Table 4). Arctos also  
564 is used as a live classroom tool at universities (e.g., "Natural History Museums & Biodiversity  
565 Science" at the University of California Berkeley; "Museum Practicum in Advanced Collections  
566 Management" at the University of Colorado Boulder; "Mammalogy" at the University of New  
567 Mexico) and has been important in training undergraduate and graduate students, post-  
568 baccalaureates, and postdoctoral researchers in museum curation and data management [43].  
569 Additionally, collection staff have used Arctos to creatively integrate museum objects with  
570 artwork and public engagement in an effort to educate students and the broader community  
571 about their collections. For example, the Alabama Museum of Natural History collaborated with

572 the University of Alabama Fashion Archive to host a colorfest on social media that invited the  
573 public to interact with museum objects in art projects (#ColorOurCollections,  
574 <http://library.nyam.org/colorourcollections>; see Arctos project  
575 <https://arctos.database.museum/project/10003310>). In another art-based public exhibit,  
576 students, volunteers, and researchers spent a semester at the University of Wyoming Museum  
577 of Vertebrates creating original art pieces inspired by natural history objects, which were then  
578 displayed in a public show at the Berry Biodiversity Conservation Center (Art Inspired by Life,  
579 see Arctos project <https://arctos.database.museum/project/10002855>). At the University of  
580 Alaska Museum, staff in the Archaeology and Ethnology & History Departments work  
581 collaboratively with local, regional, national, and international organizations to highlight cultural  
582 items and Alaska Native heritage. As the Arctos network expands, so will its educational role in  
583 promoting awareness of the rich legacy and potential of museum collections.

584

585 **Table 4. Examples of educational platforms with Arctos-based modules.**

586 Arctos modules aim to teach undergraduate students about biodiversity databases,  
587 biogeography, evolutionary biology, and climate change, among other topics.

588

Sample Educational Topics	Educational Platform
Accessing Biodiversity Data	Advancing Integration of Museums into Undergraduate
Arctos User Tutorials	Programs (AIM-UP!)
Bat Species Distributions	<a href="http://aimup.unm.edu">http://aimup.unm.edu</a>
Biodiversity Assessment	<a href="https://arctos.database.museum/project/10003944">https://arctos.database.museum/project/10003944</a>
Climate Change	Biodiversity Literacy in Undergraduate Education (BLUE)

Geographic Barriers	<a href="https://biodiversityliteracy.com">https://biodiversityliteracy.com</a>
Hemoglobin Function	<a href="https://arctos.database.museum/project/10003955">https://arctos.database.museum/project/10003955</a>
Island Biogeography	
Phylogenetics	Quantitative Undergraduate Biology Education and Synthesis (QUBES)
Plant Distribution	<a href="https://qubeshub.org">https://qubeshub.org</a>
Population Divergence	
Speciation and Gene Flow	

589

## 590 A sustainable future for Arctos

591

592 To fulfill the responsibilities of managing and ensuring access to our natural and cultural  
593 heritage data for current and future generations, museum administrators need to thoughtfully  
594 plan for the financial viability and health of their collections. Unfortunately, museum staff are too  
595 often overextended with diverse responsibilities and limited financial resources [44]. Another  
596 facet of sustainability is the maintenance and development of technical infrastructure. Arctos  
597 has a long track record as a model for “next-generation collections” and associated  
598 interdisciplinary research that addresses current and future societal challenges [17, 45-47].  
599 Arctos’ longevity of nearly three decades may be due in part to its core development principles  
600 of standardization, flexibility, interdisciplinarity, and connectivity within a nimble development  
601 model for addressing novel needs and information types in response to changing technology,  
602 workflows, ethical considerations, and regulations [33, 48-50]. The sustainability and importance  
603 of maintaining these networked and interconnected technologies ultimately becomes premised  
604 on reliable funding. Despite the vital importance of these fundamental biodiversity digital  
605 resources, financial sustainability remains an ongoing community issue [51]. Facing this reality,  
606 the Arctos community sought to improve its financial model for the growing consortium of

607 independent and diverse institutions. The most practical solution was fiscal sponsorship by a  
608 non-profit organization dedicated to supporting consortia like Arctos. This new business model,  
609 implemented in 2022, allows Arctos to follow diverse sources of funding and support including  
610 public and private grants, in-kind and volunteer assistance, fees for use, charitable donations,  
611 and annual subscription fees [44, 52]. Our overall goal is to use fiscal sponsorship to guarantee  
612 the success and sustainability of Arctos to ensure long term benefits to society and the  
613 community of biodiversity scientists, cultural heritage stewards, and educators of all kinds.

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615

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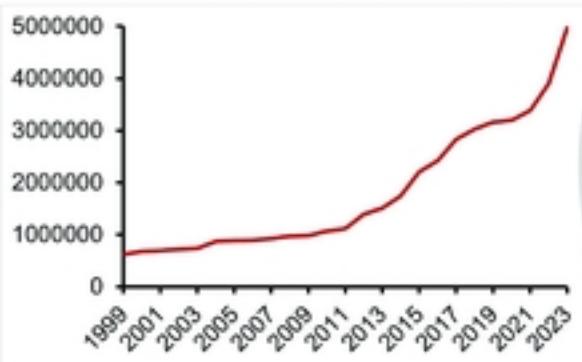
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A



B

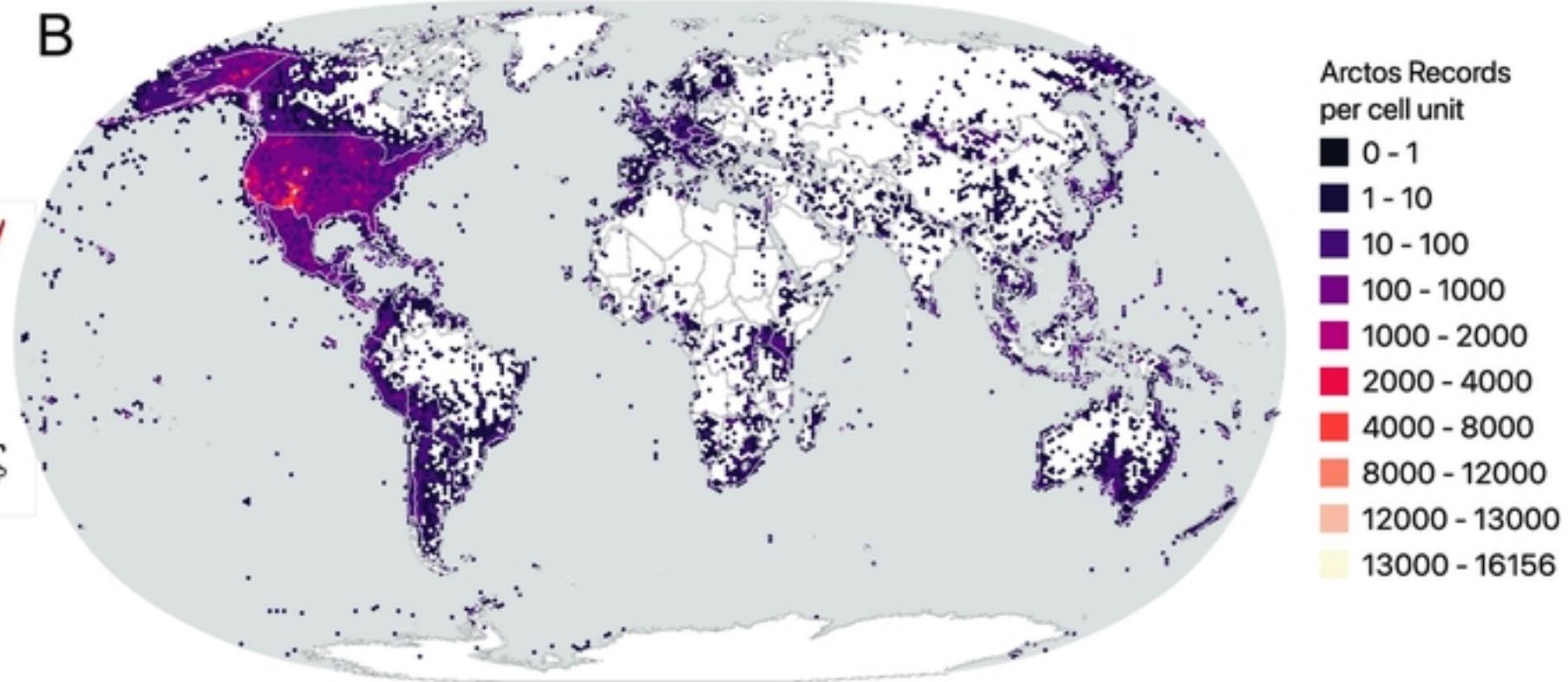


Figure 1

## Community Statistics

Institutions: 54

Collections: 311

Collection Types: 40

Countries: 4



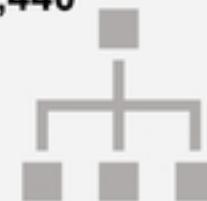
## Collection Statistics

Cataloged Records: 4,899,113

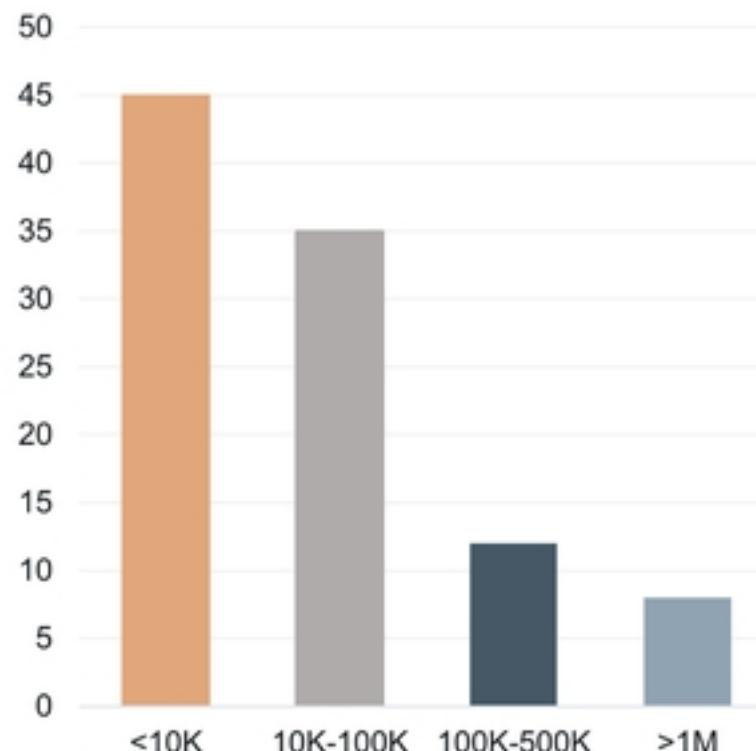
Taxonomic Identifications: 3,518,536

People & Organizations: 58,819

Barcode Items: 3,586,440



## Arctos Collections by Size



## Usage Statistics

Projects in Arctos: 3,542

Loans Recorded: 13,012

Items Loaned: 866,117

Publications: 10,319

Records/Objects Cited: 433,126

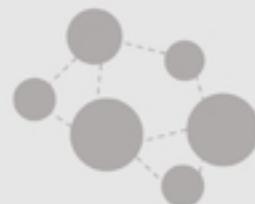


## Extended Network

Relationships: 175,800

GenBank Links: 37,658

Media: 981,836



## External Linkages

BoLD

GGBN

MorphoSource

CalPhotos

GloBI

NEON

GenBank

iDigBio

ORCID

GBIF

IsoBank

VertNet

Figure 2

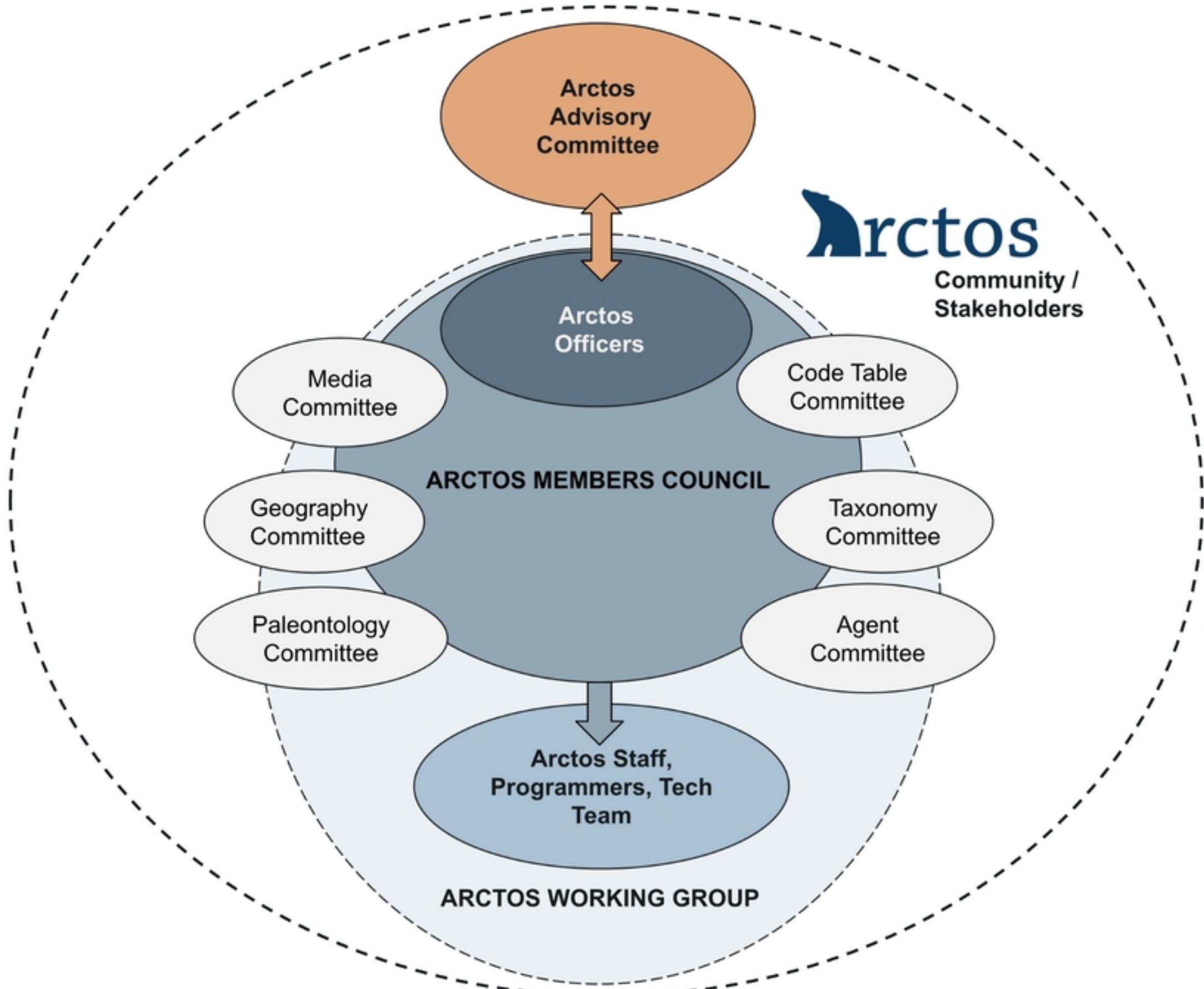


Figure 3

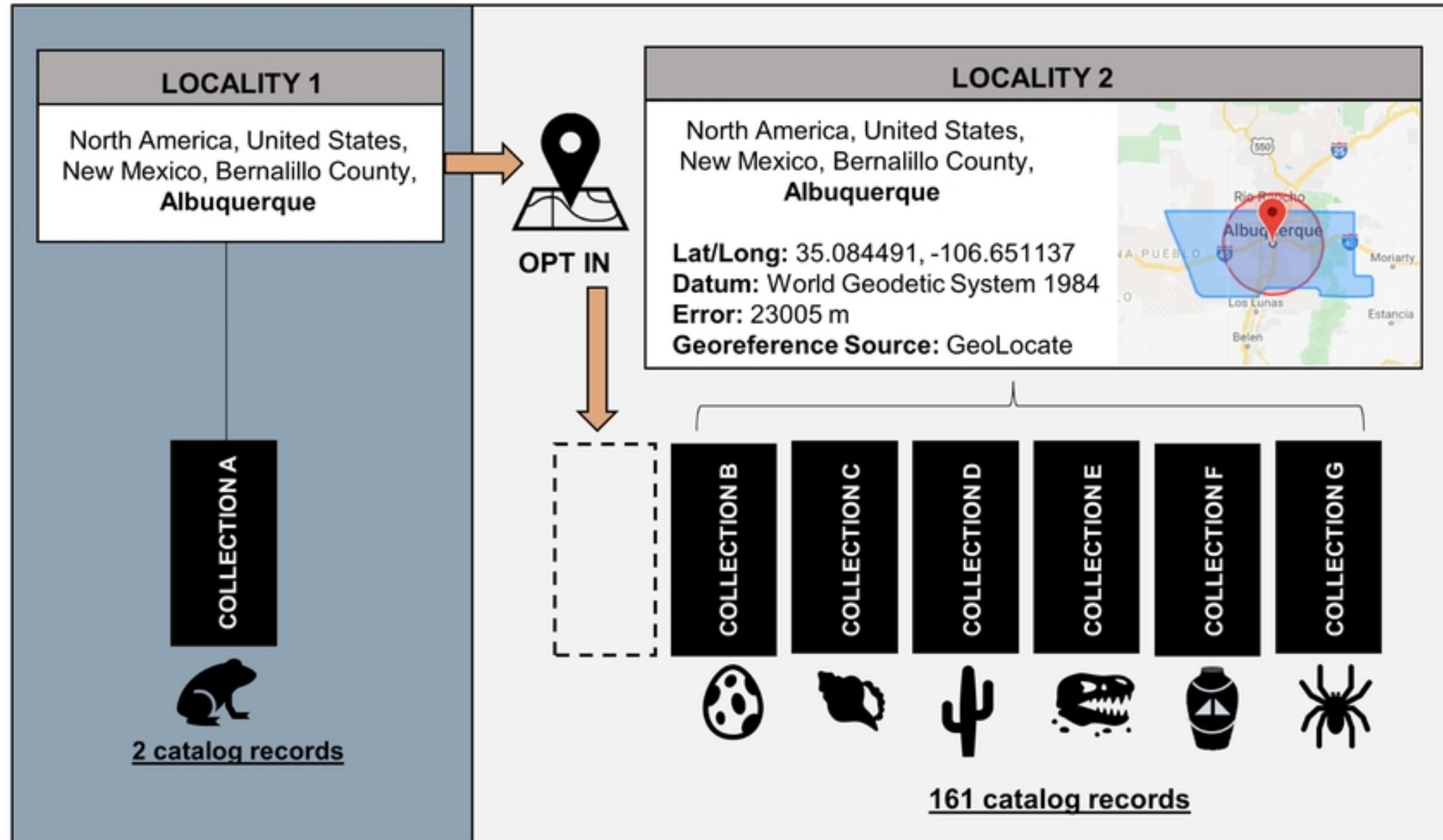
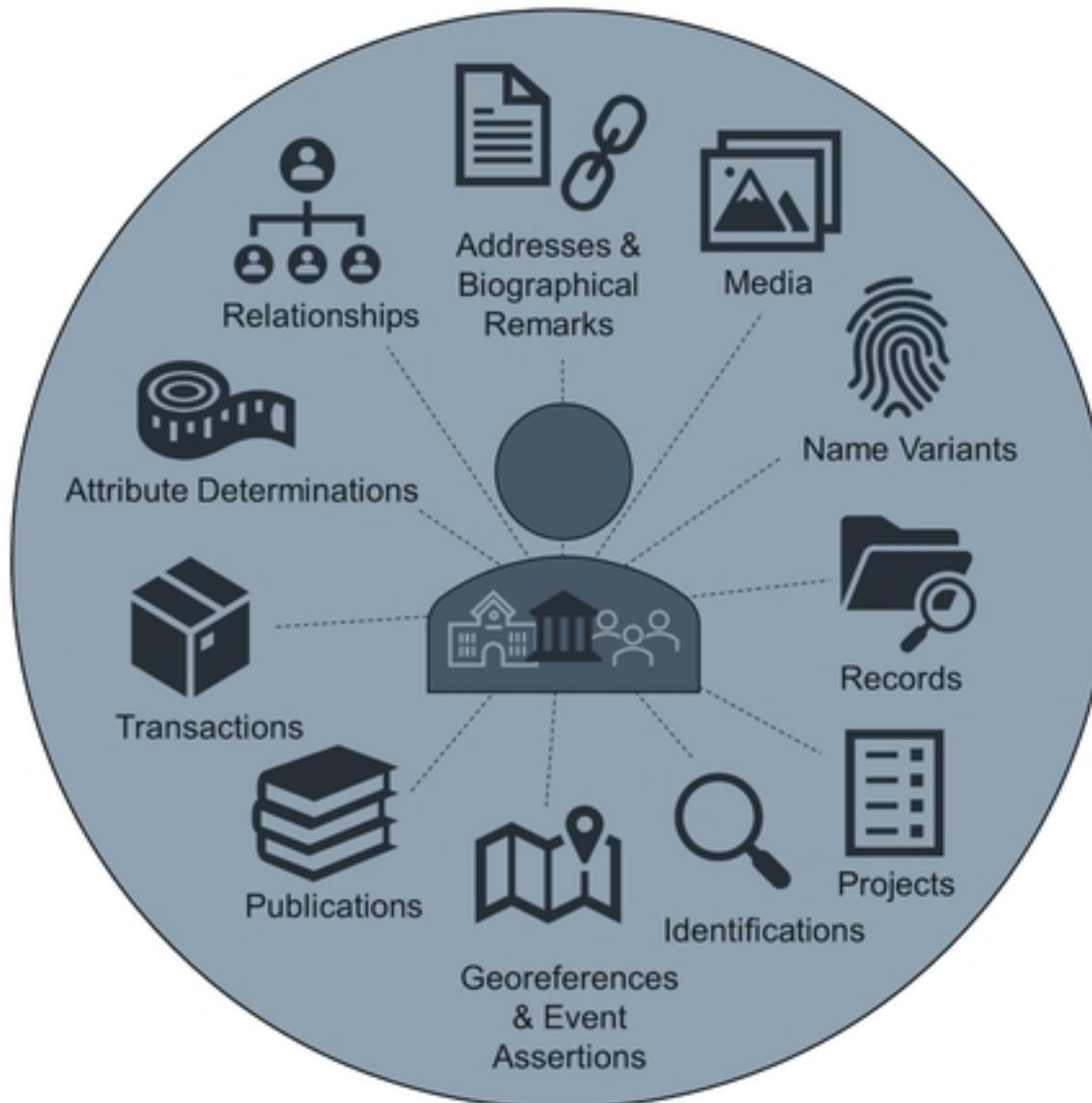


Figure 4



Agent Activity Summary
<b>Name Variations</b> (nicknames/aka, initials, birth names)
<b>Remarks</b> (biographical, curatorial)
<b>Relationships</b> (familial, collegial, academic)
<b>Identifiers and Addresses</b> (contact, URLs, wikidata, ORCIDs)
<b>Collection Activity</b> (e.g., collected, prepared, identified)
<b>Curatorial Activity</b> (e.g., transactions, edits, georeferences)
<b>Products</b> (media, publications, projects)
<b>Project Participation</b> (e.g., grants, expeditions, roles)

Figure 5



## BERINGIAN COEVOLUTION PROJECT (BCP)

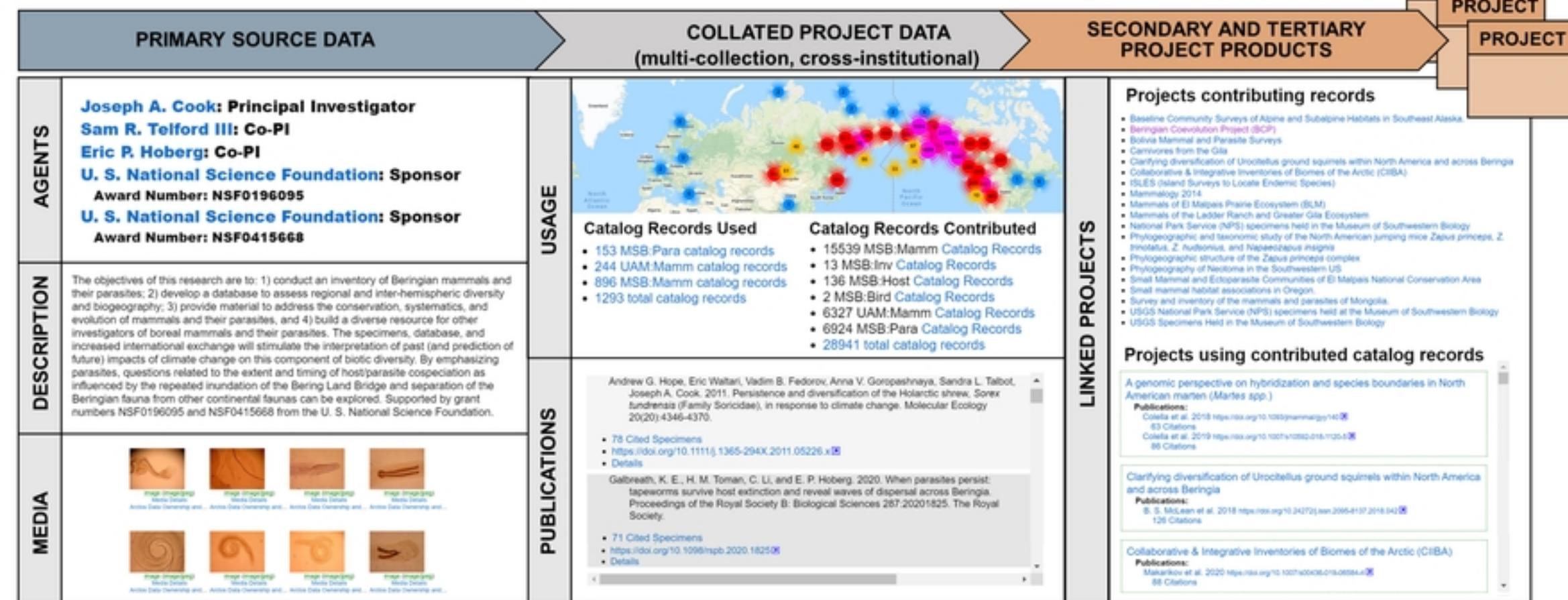


Figure 7

## Hierarchical Object Location Tracking

Institution

Collection

Room A

Room B

Room C

Freezer 1

Freezer Rack

Freezer Box

Position 1

Cryovial #

Position 2

Position 3

Freezer 2

Install Date: 2017-09-18T02:12:54

Institution: MSB

[Edit this container](#)

[See all collection objects in this container](#)

[Positions](#)

[Empty Positions](#)

[History](#)

Location:

[Museum of Southwestern Biology](#)

Container Type: institution

Barcode: MSB

[Genomic Resources](#)

Container Type: collection

Barcode: DGR

Last Envo: checked=1@2017-01-27

[326 Freezer Room -80](#)

Container Type: room

Barcode: DGRCERIA326

[DGR-6](#)

Container Type: freezer

Barcode: DGR12749

Last Envo: checked=1@2020-11-03

[DGR-6-1](#)

Container Type: freezer rack

Barcode: A8PPP

[DGR-6-1-1](#)

Container Type: freezer box

[1](#)

Container Type: position

[NK 102003 X](#)

Container Type: cryovial

Figure 8

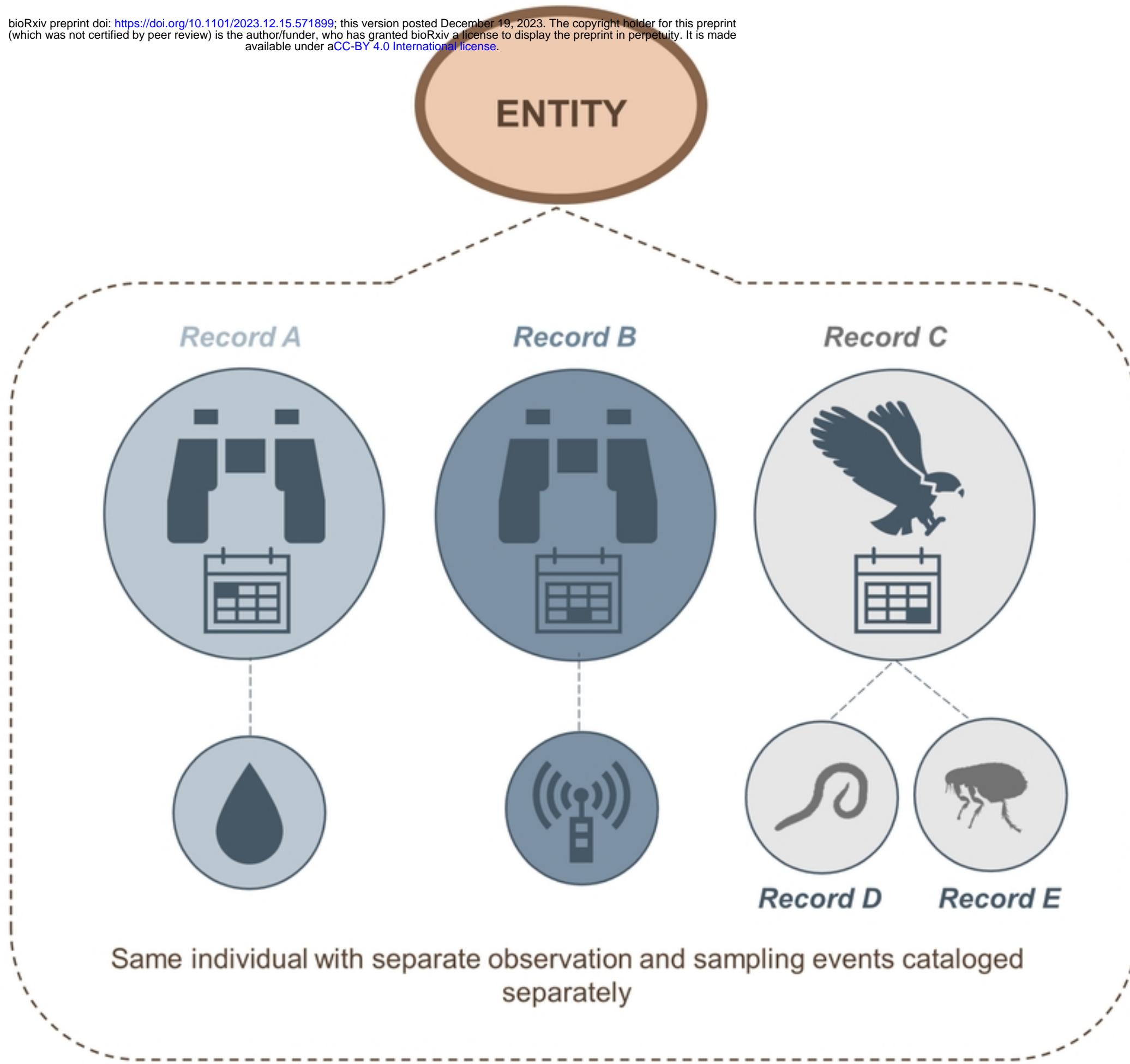


Figure 10

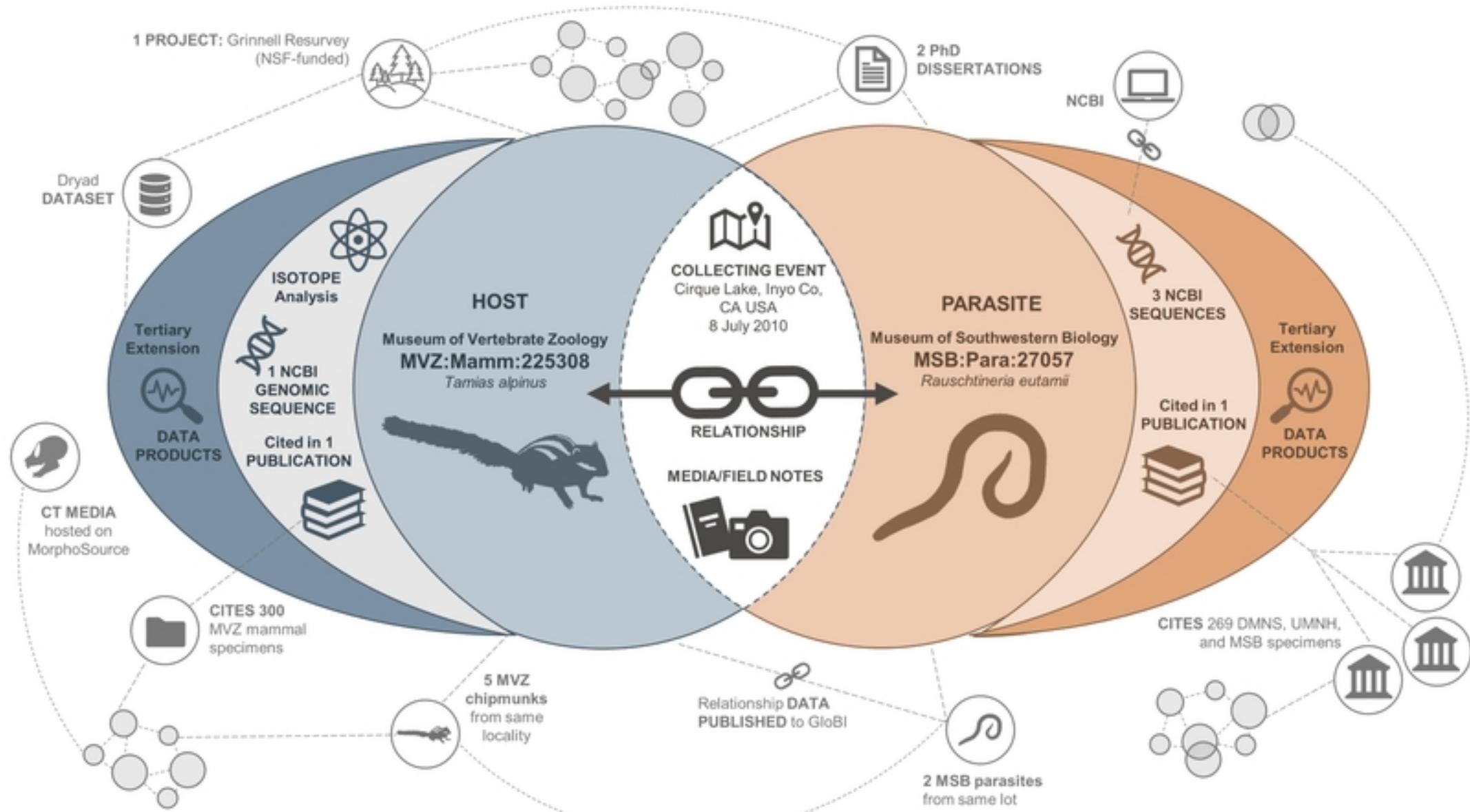


Figure 9